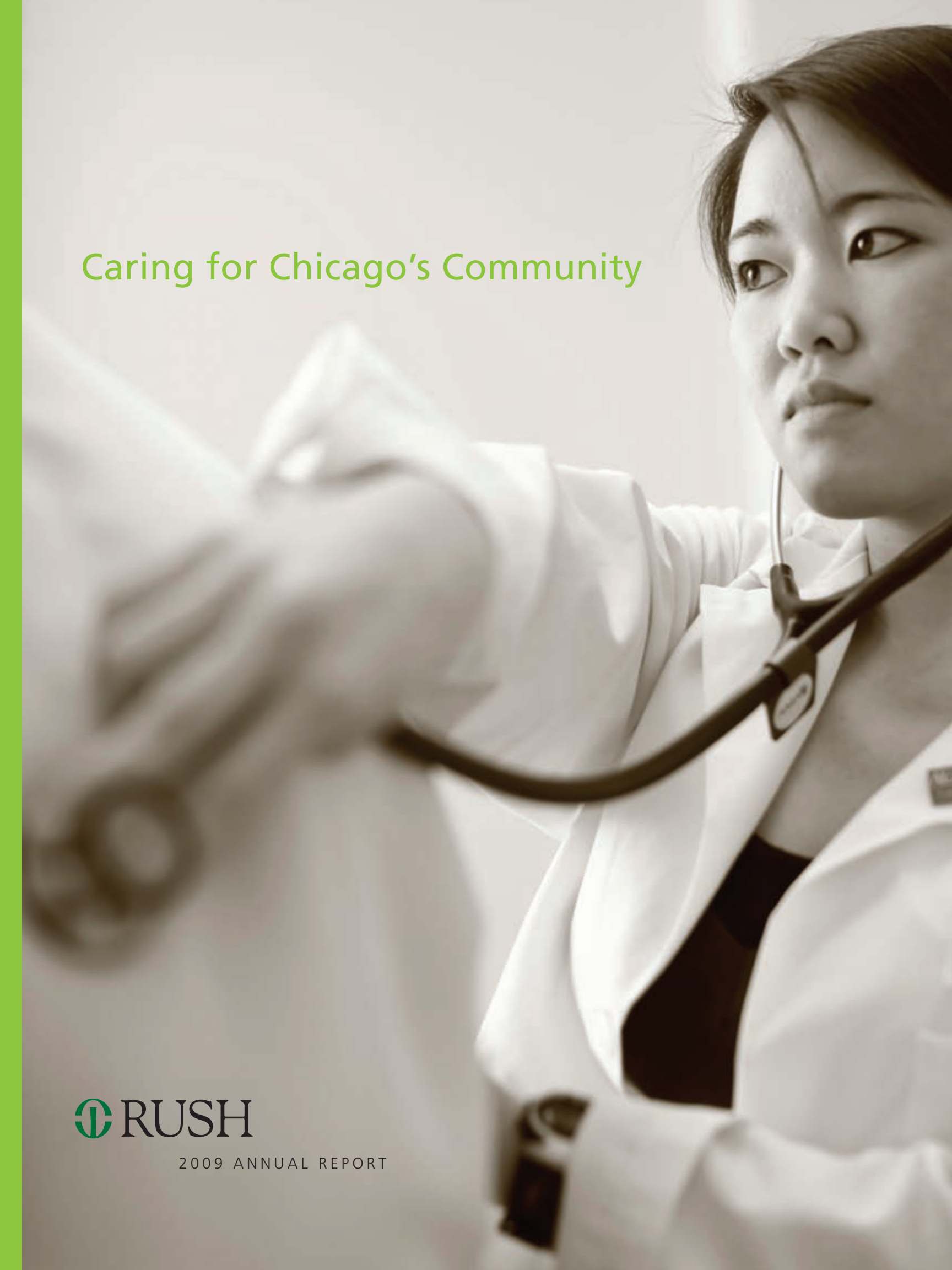




Caring for Chicago's Community



2009 ANNUAL REPORT



LEADERSHIP MESSAGE

Rush University Medical Center has a single focus: to provide our patients with the highest quality health care. Each component of our four-part mission — patient care, research, education and community service — is driven by this focus. But the true impact of our mission isn't only visible within the boundaries of our Medical Center campus. We also see our mission take shape in the community health clinics, outreach and mentoring programs, and countless other community-based initiatives led by doctors, nurses, students and others at Rush.

In FY2009, we looked at ways to make even more meaningful improvements in the health and vitality of the community. This year, we provided more than \$191 million in benefits to our community. Still, we assess the true value of these services not in dollars, but in their effect on the individuals and families who are connected to Rush through these programs.

As you page through this report, we hope you will enjoy reading about some of the many people who bring to life the ideas, programs and research that we disseminate throughout our neighborhood, our city and beyond. As we plan for our transformed Rush University Medical Center, extraordinary opportunities are developing for Rush to play an even more important role in the community. We will continue to take pride in seizing these opportunities and serving as a source of health, hope and stability in our West Side community.

Larry Goodman, MD
President and CEO

Richard M. Jaffee
Chairman, Board of Trustees

“Through volunteering in the Rush Community Service Initiatives Program, we see many patients who desperately need care. We students aren’t just willing to provide that care — we’re hungry for these types of experiences.”

— Alice Tang, second-year medical student and volunteer





“ OUR STUDENTS ARE PASSIONATE ABOUT THE HEALTH OF CHICAGO’S WEST SIDE COMMUNITY, and they do not allow disadvantaged patients to fall through the cracks.”
– Sharon Gates, Director of Community and Global Health at Rush

Chicago’s West Side community has thousands of uninsured and underinsured residents; Rush Medical College has hundreds of students anxious for clinical experience. Rush works to address both issues at once through the Rush Community Service Initiatives Program (RCSIP), a thriving network of community service programs that matches Rush Medical College students’ interest and initiative with the social and health care needs of Chicago’s diverse population. From treating the homeless via Rush’s medical mobile van clinic to providing preventive care to more than 1,000 patients in FY09 alone at the Community Health Clinic, students working with RCSIP deliver essential care and services to populations with limited access.

Each of RCSIP’s 24 clinical and non-clinical service programs is truly driven by students’ passion. Each program is organized and executed by Rush students, with oversight by Rush faculty and the Office of Community and Global Health. What’s more, participation in RCSIP is completely voluntary — students receive no academic credit for their participation — and yet more than 90 percent of Rush medical students volunteer in one or more RCSIP activities.

And while students, under the supervision of faculty volunteers, provide vaccinations, preventive checkups, social services, fitness and weight loss support, and more to these underserved populations, they’re able to hone their skills in a community setting and build invaluable bedside manner experience. Through these community service opportunities, Rush’s students gain clinical experience and the underserved populations on Chicago’s West Side gain a healthier community.

APPROXIMATELY 90 PERCENT OF RUSH MEDICAL STUDENTS VOLUNTEER IN ONE OR MORE RCSIP ACTIVITIES.



“ The knowledge that you’re improving the community and the opportunity for patient interaction are really the two factors that make participation in RCSIP so valuable. Even after putting in a long, stressful day of class and studying, students show up to their community service site excited to volunteer and put what we’re learning into practice.”

– Alice Tang, second-year medical student and volunteer

In 2009, RCSIP partnered with the Salvation Army to launch Keep It Fit Chicago, a comprehensive, six-month program designed to help Chicago residents live healthier lifestyles and fight obesity. In this first-of-its-kind program in Chicago, students and faculty volunteers tailored an obesity prevention program to the specific needs of each participating family to help them meet their goals. In FY2009, the Keep It Fit Chicago program helped 180 participants who received assistance from Rush volunteers over a total of 816 hours.

“This program is about exploration. It’s about creating meaningful science experiences through carefully selected materials and thoughtful interactions. Our goal is to stimulate the inquisitive mind of the child.”

– Ellen Vigil, Community Education Associate





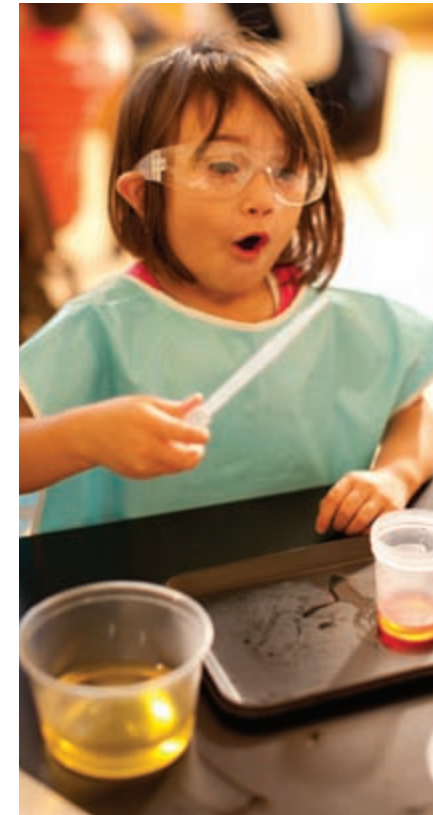
“ WE CAN NO LONGER ACCEPT THINGS AS THEY ARE, and we’ve got a lot of work to do. If our community, and our country, are to continue to compete in the global marketplace, we have to train all American youth to tackle scientific problems. We do that by making learning fun, accessible and approachable.”

– Reginald “Hats” Adams, Director of Community Affairs at Rush

Established in 1990 in response to Chicago students’ low science, math and reading skills, Rush’s Science and Math Excellence (SAME) Network has grown from a laboratory fundraising project into a collaborative partnership with 43 elementary schools, 11 high schools, 12 churches and numerous Chicago businesses. With the sole purpose of the program aimed at increasing minority students’ interest in science and math, the SAME Network, operated by the Department of Community Affairs at Rush, provides a strong, early foundation on which to build the work force of the future.

By providing scientific equipment, teacher training and a variety of hands-on experiences, the network offers engaging and inspiring programs to promote the development of science, math and literacy skills. The network’s College Preparatory Enrichment Program, for example, offers seventh-grade students the opportunity to participate in after-school and summer activities on the Benedictine University campus in Lisle, Ill., and the High School Internship Program offers high school students internship opportunities at Rush. The network even extends to the youngest of students through the Preschool Program, which provides stimulating projects and experiments designed to familiarize young children with science now — in hopes that they’ll like it later.

Each of the network’s targeted programs for preschool through college students is centered around the idea that early and consistent engagement in science and math will do more than just improve students’ performance in these subjects; it will give Chicago’s minority students the experience and confidence to pursue careers in the health care and technology fields upon graduation.



DURING FY2009, THE SAME NETWORK SERVED 1,849 PRESCHOOL CHILDREN.

“ I like coming here to do activities like bubbles, mixing colors and looking at stuff in the microscope.”

– Mia, age 4

“ I learned that air comes from my lungs to help me blow bubbles.”

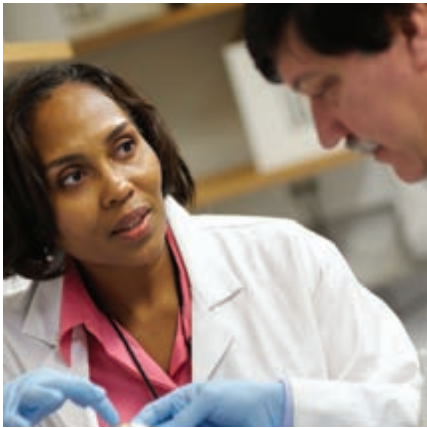
– Jasmine, age 4

Knowing that hands-on instruction is the key to success in early science programs, in 2009 the SAME Network built a state-of-the-art science laboratory at St. Angela Elementary School and created an environment that fosters a teaching approach focused on one-on-one instruction. The network also involved the community in the project — it partnered with 13 area contractors who agreed to work pro-bono to make their vision a reality.

"I'd like to leave a world where my kids can get old and not fear Alzheimer's disease. People who participate in this study are helping us get there."

– David Bennett, MD, Director of the Rush Alzheimer's Disease Center





" OUR MOTTO FOR COMMUNITY-BASED RESEARCH IS 'GIVE FIRST.' Community participation is vital to all that we do, but by giving back first and foremost, not only do we build a solid foundation of trust and mutual respect, but we are better positioned to achieve our goal of improving the health and well-being of the communities we serve."

– Lisa Barnes, PhD, Associate Professor of Neurological Sciences and Behavioral Sciences, Rush Alzheimer's Disease Center

Researchers in the Rush Alzheimer's Disease Center know that making significant improvements in a disease as widespread as Alzheimer's disease requires more than just lab work; it requires the concerted effort of researchers, physicians and clinicians unified in the understanding that solutions come from the participation of large, distinct populations within our communities. That shared commitment to finding answers to the mysteries of Alzheimer's disease has propelled the world's two largest longitudinal studies on aging and dementia — Rush's Memory and Aging Project and the Religious Orders Study — for more than 15 years.

Participants in both projects agree to annual clinical evaluations and cognitive performance tests and the donation of their brain and spinal cord upon death. Researchers use the information gleaned from autopsies to discover which changes in the brain are responsible for memory loss and walking problems and how life experiences affect the brain and increase or decrease the likelihood of memory loss.

Study participants' generous donations offer the aging and Alzheimer's disease research community opportunities to use clinical pathologic studies in new ways to understand the complex relation between cognitive decline and the progression of Alzheimer's disease pathology. Without the data collected from these studies, researchers would be unable to determine the role factors like lifestyle, environment and genetics play in cognitive decline.

Since 1993, the National Institute on Aging has funded the Religious Orders Study, which has clinical data on more than 1,100 people, while the Memory and Aging Project has the benefit of data from more than 1,350 altruistic individuals.

ALZHEIMER'S DISEASE AFFECTS 5 MILLION PEOPLE
IN THE UNITED STATES.



"Memory loss is not normal. If we knew what caused it, we could treat it. We could prevent it."

– David Bennett, MD, Director of the Rush Alzheimer's Disease Center

The National Institutes of Health has awarded Rush approximately \$5.5 million in grants to study how epigenetic changes — chemical modifications to genes that result from diet, aging, stress or environmental exposures — define and contribute to memory formation and cognitive decline. Results from the studies could profoundly alter the way the medical community understands, diagnoses and treats Alzheimer's disease.

“When I first see newly diagnosed HIV patients, they think their lives are over, that they could never afford the necessary care and therapies. I get to relay to them that this is not a death sentence — we can treat this.”

— Kimberly Y. Smith, MD, MPH,
Associate Professor of Medicine in the
Section of Infectious Diseases at Rush





“ WHEN I WAS DIAGNOSED WITH HIV 13 YEARS AGO, I was seven months pregnant. I was immediately engaged in care, and thankfully, my child was born HIV-negative. But I was very angry, very scared, and the CORE Center was a source of hope for me — someplace where, from the very start, I was treated with dignity and respect.”

— Katherine Roach, CORE Center patient and volunteer

The nation’s first freestanding outpatient HIV/AIDS treatment facility, the Ruth M. Rothstein CORE Center on Chicago’s West Side is the direct result of an unprecedented partnership between Rush and the Cook County Health & Hospitals System. Celebrating its 10th anniversary in FY2009, the CORE Center delivers leading-edge treatment of HIV, AIDS and other infectious diseases to every patient, regardless of insurance coverage or ability to pay.

The face of AIDS has changed drastically since the center opened; today, early intervention and sophisticated antiretroviral therapies mean patients can live full, productive lives, but these success stories are only possible for those with access to proper care. The CORE Center remains one of the largest clinics of its kind in the country, treating more than 30 percent of people known to be in HIV treatment in the Chicago area. Of these patients, 85 percent are minorities and 87 percent live at or below the federal poverty line. No other center in the Midwest delivers comprehensive care and social services to more minority, impoverished and uninsured HIV/AIDS patients.

Just as it invested in the center’s establishment, Rush still provides operational support to the CORE Center, and Rush leadership continues to serve on its board. Infectious disease specialists from Rush, including Kimberly Y. Smith, MD, MPH, spend a portion of their time at the CORE Center, where they deliver care in outpatient clinics and perform clinical trials with the potential to expand patients’ life expectancies and improve quality of life. What’s more, Rush’s infectious disease fellows and residents receive training at the CORE Center, providing them with community-based, hands-on experience in the successful management of HIV as a chronic disease.



“ Everyone at the CORE Center is working to anticipate what’s next in HIV prevention and care. We constantly ask ourselves, ‘How do we meet the challenges the HIV epidemic presents today, and where will we be in 10 years?’ Rush’s involvement has been integral in developing our vision for the next decade.”

— Esther Joo, Executive Director, The CORE Foundation

THE RUTH M. ROTHSTEIN CORE CENTER CARES FOR
NEARLY 6,000 PATIENTS ANNUALLY, SERVING 30 PERCENT
OF HIV-INFECTED INDIVIDUALS IN CHICAGO.

In 2009, the National Institutes of Health awarded a consortium of Chicago-based institutions, led by Rush and including the CORE Center, a five-year, \$3.75-million grant to establish a developmental center for AIDS research. This will provide Chicago’s health care community with a comprehensive research infrastructure to spur basic science, clinical studies and translational research in the prevention, detection and treatment of HIV and AIDS. The developmental center will be one of only two in the Midwest and was the only developmental center funded by the NIH in 2009.

“When I began high school, I hadn’t been to the doctor since I was 10 years old. But now, as a student athlete, I’m so lucky to have somewhere I can go, right inside my school, for care and advice from people I can really trust.”

— Tyjuan Gibson, senior student at Orr Academy High School



SCHOOL-BASED HEALTH CENTERS



“ THROUGH THEIR PRACTICE AT THE SCHOOL-BASED CLINICS, Rush nursing students get the opportunity to explore the many mental, social and emotional issues that impact patients’ health.”

– Jehan Adamji, RN, Community Health Nurse Systems Manager for the Crane and Orr School-Based Health Centers

As a widely respected college with several nationally ranked programs, Rush University College of Nursing is known for its efforts to prepare future generations of highly qualified clinician nurse leaders. Critical to this mission is the belief that just as some nursing practice takes place outside of a hospital setting, so should some nursing education.

Rush nursing faculty provide health care and services to underserved individuals and families at 18 diverse community practice sites, including school-based health centers at Richard T. Crane Technical Preparatory Common School and Orr Academy High School on Chicago’s West Side, where Rush’s nursing students provide health education and assist in delivery of care to high school students.

Pre-licensure nursing students in Rush’s Generalist Entry Master’s Program are given the opportunity to complete a community nursing rotation at Crane or Orr high school, where they take teens’ medical health histories, check their vitals and speak candidly with them about health issues and risk factors. These nursing students’ efforts in areas like obesity prevention, reproductive health and general health education are aimed at keeping teens healthy, minimizing school absences and, ultimately, encouraging good habits that will last a lifetime.

Their practice at the school-based health centers provides Rush’s nursing students with a solid foundation in community-based nursing, experience that often sparks a lifelong commitment to healthier communities.

MORE THAN 95 PERCENT OF CRANE AND ORR HIGH SCHOOL STUDENTS ARE ENROLLED IN THE HEALTH CENTERS.

IN FY2009 ALONE, STAFF AND VOLUNTEERS AT THE SCHOOL-BASED HEALTH CENTERS MANAGED 2,062 ENCOUNTERS WITH HIGH SCHOOL STUDENTS AT CRANE AND 2,220 ENCOUNTERS AT ORR.



“ Working in a community setting, I’ve been able to connect with patients on a deeper level than I might during a brief encounter in a hospital setting: to make sure they have all the information they need to make the healthiest choices and then to follow up with them to track their progress.”

– Elizabeth Whitman, nursing student in the Generalist Entry Master’s Program at Rush University College of Nursing

In 2009, the Walmart Foundation awarded the Rush University College of Nursing Faculty Practice Program a \$50,000 grant for the development and implementation of an obesity prevention, identification and treatment program at the school-based health centers in Crane and Orr high schools. The school-wide program, which was launched in the fall of 2009, involves a partnership between the school-based health centers and teachers at the schools and incorporates classroom education about the health risks associated with being overweight. Rush nursing students and faculty also work with teens one-on-one to set achievable health goals, track teens’ progress improving their nutrition and exercise, and successfully lower body mass index for overweight teens.

“I really appreciate the opportunity I’ve been given — there are kids sitting in school learning about this in a classroom, but on the job, I’m learning things they can’t teach you in school.”

– Marquis Clemons, Concrete Project Engineer,
Sachi Construction, Inc., Rush Transformation



TRANSFORMATION



“ THE OPPORTUNITY TO WORK ON THIS TRANSFORMATION PROJECT has changed me a lot. It’s allowed me to support my family and has helped me find out what I want to do with my life. This program that Rush is involved in, it was a blessing to me.”

– Marquis Clemons, Concrete Project Engineer, Sachi Construction, Inc.

The transformation of the Rush campus is more than just a massive construction project; it’s an opportunity to redesign the Medical Center around the people already at the center of everything we do: our patients and their families. With major investments in facilities and technology, Rush will be positioned not only to improve the lives of patients but also to solidify Rush’s role as a resource and anchor on Chicago’s West Side.

As part of a long-standing commitment to its community and diversity, Rush is recruiting a work force that is ethnically diverse and drawn, in part, from its surrounding neighborhood. Construction workers like Marquis Clemons have been recruited through a relationship with Trinal, Inc., a Chicago consulting firm, in an effort to attract residents of the surrounding community to the project.

Clemons was working as a seasonal window installer during the day and a security officer at night, but he always had aspirations to do more and build a career for himself. After meeting Alderman Walter Burnett Jr. and hearing about the transformation project, he enrolled in a program at Dawson Technical Institute — part of Kennedy-King College on the South Side of Chicago — to obtain the skills needed to work on construction projects. Clemons, now a concrete project engineer, was hired by Sachi Construction, Inc., and has been working on the new hospital construction since its 2008 ground breaking. In fact, he has had a hand in calculating and executing every concrete pour in the 14-story building.

Together, Clemons and the approximately 300 on-site construction workers are building a new hospital that will ensure not only a solid future for Rush but also a healthier West Side community for their friends and families.

RUSH’S FACILITY WILL BE AMONG THE FIRST “GREEN” HOSPITALS IN THE NATION, CREATING A HEALTHIER ENVIRONMENT FOR EVERYONE.



THE TRANSFORMATION INCORPORATES HUNDREDS OF ENVIRONMENTALLY SUSTAINABLE FEATURES, INCLUDING GREEN ROOFS, ENERGY EFFICIENT LIGHTING, HEATING AND COOLING SYSTEMS, AND EXTENSIVE USE OF RECYCLED BUILDING MATERIALS.



“ Out of all the academic medical centers in the country, Rush will open the largest, full-service hospital building to date earning Leadership in Energy and Environmental Design (LEED) Gold certification, a sign of Rush’s commitment to environmental sustainability and to the health and wellness of our surrounding community.”

– Joe DeVoss, Assistant Vice President, Office of Transformation at Rush

Rush is committed to recruiting a work force for the 10-year, \$1 billion transformation project that is ethnically diverse. Rush’s contracting goals for the campus transformation call for at least 25 percent minority and 5 percent women contracting participation, and for at least 5 percent of the work to be done by residents of aldermanic wards immediately surrounding Rush (the 2nd, 24th, 25th, 27th and 28th wards).

RUSH IN BRIEF

Date founded	1837
Medical staff	890
Professional nursing staff	1,153
Residents and fellows	650
Employees	8,426

STAFFED BEDS

Rush University Medical Center	600
Johnston R. Bowman Health Center	58
Rush Oak Park Hospital	128

BIRTHS

Rush University Medical Center	2,054
Rush Oak Park Hospital	N/A

ADMISSIONS

Rush University Medical Center	30,699
Rush Oak Park Hospital	4,324

AVERAGE LENGTH OF STAY (DAYS)

Rush University Medical Center	5.74
Rush Oak Park Hospital	6.45

PATIENT DAYS

Rush University Medical Center	176,200
Rush Oak Park Hospital	27,877

OPERATIONS PERFORMED (inpatient and outpatient)

Rush University Medical Center	20,405
Rush Surgicenter	5,231
Rush Oak Park Hospital	4,899

EMERGENCY ROOM VISITS

Rush University Medical Center	47,767
Rush Oak Park Hospital	21,807

ACADEMIC AFFILIATIONS

Beloit College
Benedictine University
Carthage College
Cornell College
Carleton College
Dominican University
Knox College
Lawrence University
Macalester College
Monmouth College
North Central College
Ripon College
Wheaton College

LICENSES

City of Chicago
Department of Public Health, State of Illinois

APPROVALS AND
ACCREDITATIONS

Anesthesia
Accreditation Review Commission on Education for the Physician Assistant
Accreditation Council on Graduate Medical Education
Accreditation Council for Occupational Therapy Education of the American Occupational Therapy Association
Accrediting Commission on Education for Health Services Administration
Association for Assessment and Accreditation of Laboratory Animal Care International
Association for Clinical Pastoral Education
College of American Pathologists
Commission on Accreditation for Respiratory Care
Commission on Accreditation of Allied Health Education Programs: Accreditation Commit- tee on Perfusion Technology

PHILANTHROPIC AND EXTRAMURAL SUPPORT
(in millions)

Total philanthropic gifts	\$37.6
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GIFTS RECEIVED BY PURPOSE (in millions)

Facilities	\$16.4
Research	\$10.1
Special programs	\$3.7
Student aid	\$2.0
Unrestricted	\$5.4

GIFTS RECEIVED BY SOURCE (in millions)

Associations and other organizations	\$2.0
Corporations	\$2.7
Foundations	\$4.6
Individuals and families	\$28.3

RESEARCH AWARDS

(millions of dollars)	\$66.7
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RESEARCH AWARDS BY SOURCE (in millions)

National Institutes of Health	\$44.2
Other federal awards	\$1.2
Other public health awards	\$1.0
Private corporations	\$19.0
Other	\$1.4

RUSH UNIVERSITY STUDENT BODY (As of October 2009)

Rush Medical College	555
College of Nursing	699
College of Health Sciences	381
The Graduate College	143
Students-at-Large	28

Commission on Accreditation of Dietetic Education
Commission for Accreditation of Rehabilitation Facilities
Commission on Collegiate Nursing Education
Council on Academic Accreditation in Audiology and Speech Language Pathology
Council on Accreditation of Nurse Anesthesia Educational Programs
Illinois Department of Financial and Professional Regulations
Joint Commission
Liaison Committee on Medical Education
National Accrediting Agency for Clinical Laboratory Sciences
North Central Association of Colleges and Schools, Higher Learning Commission

MEMBERSHIPS

American Association of Colleges of Nursing
American Association of Respiratory Care
American Dietetic Association
American Hospital Association
Association of Academic Health Centers
Association of American Medical Colleges
Association for Health Services Research
Association of Schools of Allied Health Professions
Association of University Pro- grams in Health Administration
Federation of Independent Illinois Colleges and Universities
Illinois Hospital Association
Metropolitan Chicago Healthcare Council
University HealthSystem Consortium

Though economic conditions began to improve in FY2009, the nation and our region continued to be challenged with a slow recovery. Rush University Medical Center was impacted, but due to the strength of its mission, programs and people, Rush was able to generate an excess of revenue over expenses of \$38 million in FY2009. All of this was driven by mission-based activities that generated \$68 million in operating income. This surplus was needed to cover \$30 million in non-operating losses driven primarily by investment losses and losses on financing transactions. Rush reinvests this surplus into its programs, facilities and other investments to continue its mission in the communities we serve. Continued strength in financial performance is essential as Rush moves forward with the \$1 billion investment in its campus transformation project.

Patient care remains at the center of Rush’s mission. Our investments in clinical programs and demonstrated quality continue to attract patients to Rush from across the region, the country and the world. Rush received 35,023 admissions at both of its campuses, saw 498,234 patients in an outpatient setting and had 303,205 visits to our physicians. This resulted in a 10.6 percent increase in net patient revenue. Rush’s research and education programs continue to be critical components of Rush’s vision to be the medical center of choice in Chicago and among the best in the country. Research expenditures reached \$115 million and revenue increased 4.5 percent in FY2009. Rush University enrolled 1,732 students in FY2009 and tuition revenue increased 12 percent due to enrollment and tuition increases.

The community continues to demonstrate its support of Rush and its mission through its financial contributions. In FY2009, Rush received \$38 million in philanthropic support of its patient care, research, community and education programs, including efforts to increase Rush’s endowment and to support the campus transformation project. Past giving continues to support Rush’s programs through the endowment, which provided \$21 million in program support. Rush’s investments performed better than the overall market, but challenges for all investments continued, and the endowment lost 12.4 percent in FY2009, ending the year at \$340 million.

Rush also provides support back to the community. Our patients continue to be affected by the economy, and more patients than ever require financial assistance for their medical care. In FY2009, Rush provided financial assistance and discounts to 16,258 patients. This represented a 97 percent increase in charity care, in addition to the 85 percent increase incurred in FY2008. The cost of uncompensated care provided by Rush reached \$126 million in FY2009. In addition to its patient care mission, Rush also financially supports the education of the next generation of physicians, nurses and allied health providers and supports the cost of research that is in excess of external funding received. In total, Rush provided \$191 million in financial support to the community in FY2009.

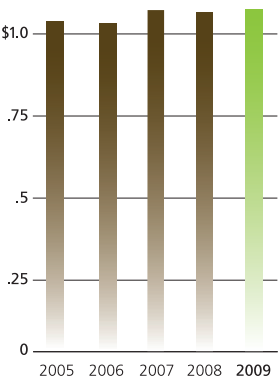
Rush’s financial performance is critical to its ability to fund its future plans. The first phase of the campus transformation project drew to completion in FY2009, and construction on the new East Tower began. Rush’s excess of revenues over expenses is the primary source of funding of this project. By maintaining its financial performance, Rush will continue to invest in its mission and serve its patients, students, people and community.

Catherine A. Jacobson

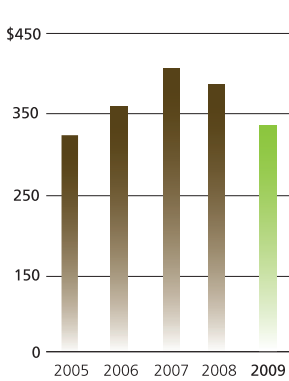
Catherine A. Jacobson
Senior Vice President, Strategic Planning and Finance;
Chief Financial Officer and Treasurer

FINANCIAL REPORT

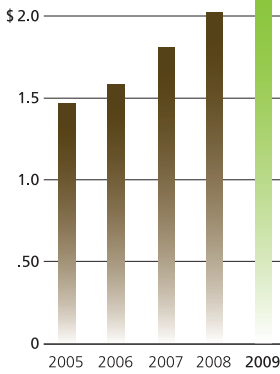
TOTAL REVENUE INCLUDING
NON OPERATING (\$ IN BILLIONS)



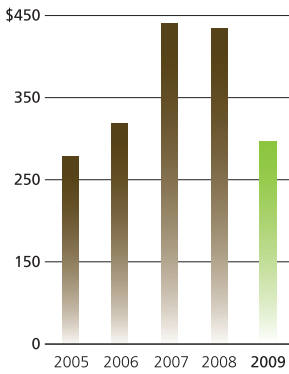
TOTAL ENDOWMENT
(\$ IN BILLIONS)



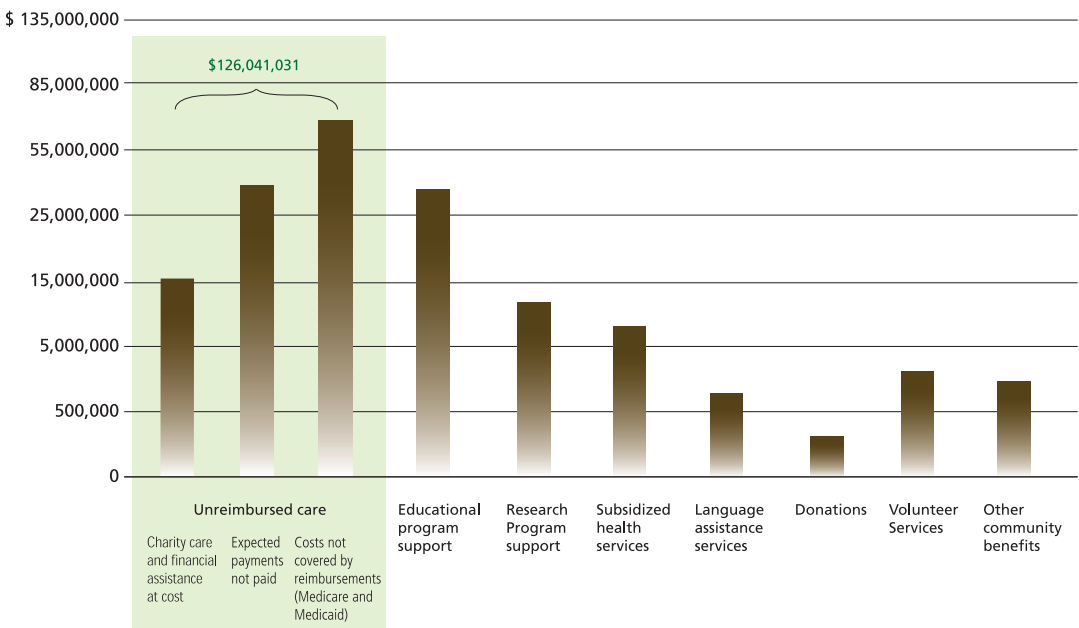
TOTAL ASSETS
(\$ IN BILLIONS)



TOTAL CASH AND MARKETABLE
SECURITIES (\$ IN THOUSANDS)



TOTAL COMMUNITY BENEFITS AND SERVICES FOR 2009 — \$191,412,755



Philanthropy and External Awards

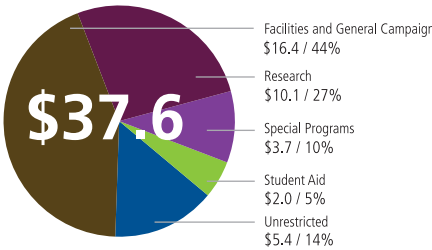
As patients, friends and supporters saw the first buildings of Rush’s campus transformation completed and the new hospital rising over the Eisenhower Expressway, the Campaign for Rush University Medical Center continued on its upward trajectory. Between July 1, 2008, and June 30, 2009, Rush received \$37.6 million in philanthropic support.

While this philanthropic support is vital to Rush’s efforts to transform health care in Chicago, it also helps Rush’s caregivers, students and researchers maintain their focus on providing the best care available to our patients and community. On behalf of all our patients, Rush thanks the individuals, families, corporations, foundations and other organizations who supported Rush in FY2009.

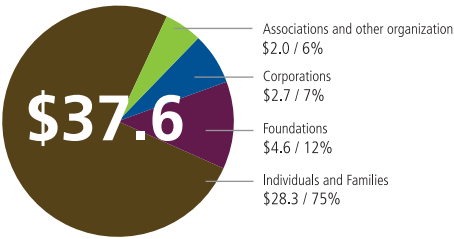
Also, in FY2009, Rush’s researchers received \$66.9 million in external research awards. Rush’s consistent research funding from highly respected sources, including the National Institutes of Health, continues to propel groundbreaking research that will shape the future of health care in our community and across the globe.

For more information about giving to Rush, please contact the Office of Philanthropy at (312) 942-6830 or giving@rush.edu.

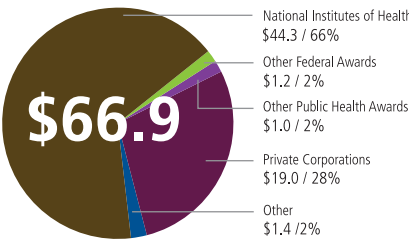
FY2009 GIFTS RECEIVED BY PURPOSE (\$ IN MILLIONS)



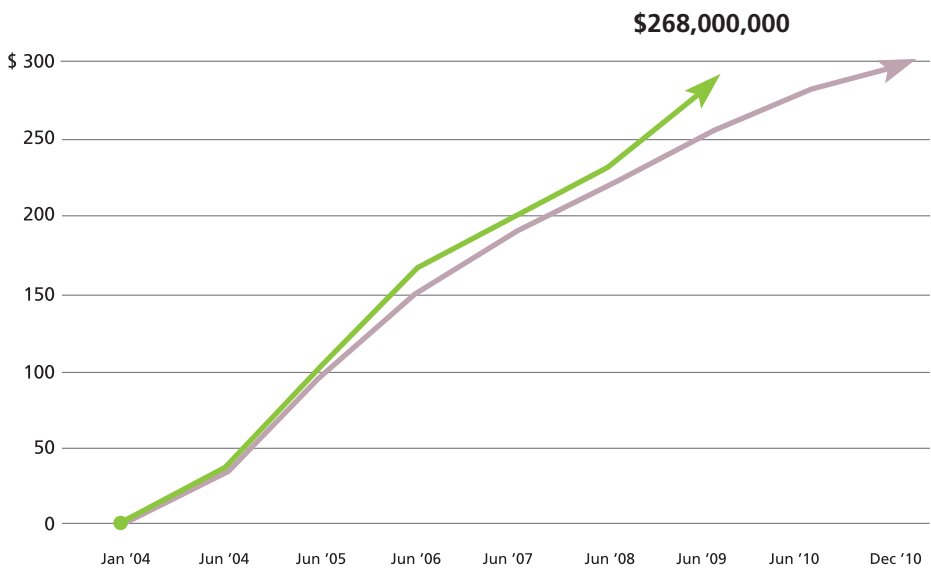
FY2009 GIFTS RECEIVED BY SOURCE (\$ IN MILLIONS)



FY2009 RESEARCH AWARDS BY SOURCE (\$ IN MILLIONS)



CAMPAIGN PROGRESS (Funds raised in millions)



Campaign fundraising through the end of FY09 remained slightly ahead of the projected schedule, with \$268M raised overall.

Actual Progress Toward Goal (in millions)
Targeted Progress Toward Goal (in millions)

GIFTS TO THE CAMPAIGN



“ We deeply believe in supporting the construction of the new, state-of-the-art facility that will help ease the stress and fears of patients and their families, making for a more comfortable environment and greatly enhancing the patient experience.”
The Mazzetta Family (Zachary, Cindy, Tom and Jordan)

Our deepest gratitude to the following donors who have made gifts of \$100,000 or more to the Campaign for Rush University Medical Center since the campaign began in January 2004. Every effort has been made to maintain accurate records. If your name is listed incorrectly or omitted, we apologize and kindly ask that you call the Office of Philanthropy at (312) 942-6830 and report the error so that we may correct it in the future. Thank you.

21st Century Founders

The following donors have contributed to our campaign with generous gifts or pledges of \$1M or more. List is as of January 2010.

Individuals and Families

Anonymous (2)
Rose H. Accardi and the Estates of Mary Accardi Damiano and Dr. Vincent Accardi
A. Watson Armour III Charitable Lead Trust
Lolita Sheldon Armour Trust
Edward McC Blair
Mr. and Mrs. John M. Boler
Estate of Annie MacDonald Gunn Bond
Mr.* and Mrs. Edward A. Brennan
Mr. and Mrs. William Gardner Brown
Rosemarie and Dean Buntrock
Estate of Bertram Capus, MD
The Carylton Foundation
Consolidated Anti-Aging Foundation
The Crown Family
Susan Crown, William Kunkler and the SGE Fund
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